

# Appendix C

## FY 2022 Operating Budgets - Department-owned Facilities

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## FY 2022 Operating Budgets - Department-operated Facilities

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**Alligator Alley  
 FY 2022 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$88,224	\$0	\$88,224
Other Personal Services	673	-	673
Other	577	-	577
Consultant Fees	32,812	-	32,812
Contracted Services	57	-	57
Data Warehouse	-	4,044	4,044
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$122,343</b>	<b>\$4,044</b>	<b>\$126,387</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$33,000	\$0	\$33,000
Communications & Telephone	1,516	-	1,516
Travel	233	-	233
Utilities	2,005	-	2,005
Supplies	583	-	583
Other	1,399	-	1,399
Contracted Services	1,049	-	1,049
Equipment Maintenance and Repair	-	248,181	248,181
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$39,785</b>	<b>\$248,181</b>	<b>\$287,966</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$8,898	\$0	\$8,898
Communications & Telephone	5,371	-	5,371
Travel	81	-	81
Utilities	688	-	688
Supplies	1,618	-	1,618
Other	283	-	283
Human Resource Development	121	-	121
Contracted Services	324	-	324
Application/Support/Security	-	123,960	123,960
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$17,384</b>	<b>\$123,960</b>	<b>\$141,344</b>
<b>SUNPASS® OPERATIONS</b>			
Salaries	\$12,169	\$0	\$12,169
Communications & Telephone	35	-	35
Travel	71	-	71
Utilities	882	-	882
Supplies	212	-	212
Human Resource Development	35	-	35
Web Toll Program	10,935	-	10,935
Expense-Other	2,528	-	2,528
Payment Card Fees	676,900	-	676,900
Bank Service Fees	40,477	-	40,477
Contracted Services	8,207	-	8,207
Toll Operating Contracts (SunPass® Operations)	-	241,905	241,905
Transponders (Net)	-	37,371	37,371
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$752,451</b>	<b>\$279,276</b>	<b>\$1,031,727</b>
<b>TOLL COLLECTION</b>			
Salaries	\$250,000	\$0	\$250,000
Communications & Telephone	10,000	-	10,000
Utilities	13,000	-	13,000
Supplies	10,000	-	10,000
Insurance	139,673	-	139,673
Travel	200	-	200
Other	8,000	-	8,000
Bank Service Fees	110,500	-	110,500
Contracted Services	750	-	750
Florida Highway Patrol	1,480,000	-	1,480,000
Toll Plaza Operating Contracts	-	2,035,266	2,035,266
Toll Equipment Testing	-	9,793	9,793
<b>TOTAL TOLL COLLECTION</b>	<b>\$2,022,123</b>	<b>\$2,045,059</b>	<b>\$4,067,182</b>
<b>DIRECT COSTS</b>	<b>\$2,954,086</b>	<b>\$2,700,520</b>	<b>\$5,654,606</b>
<b>INDIRECT COSTS</b>	<b>107,529</b>	<b>134,489</b>	<b>242,018</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$3,061,615</b>	<b>\$2,835,009</b>	<b>\$5,896,624</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$84,950)</b>	<b>\$0</b>	<b>(\$84,950)</b>
<b>STATEMENT FEES</b>	<b>(15,772)</b>	<b>-</b>	<b>(15,772)</b>
<b>UTC FINES</b>	<b>(9)</b>	<b>-</b>	<b>(9)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(23,951)</b>	<b>-</b>	<b>(23,951)</b>
<b>REVENUE TOTAL</b>	<b>(\$124,682)</b>	<b>\$0</b>	<b>(\$124,682)</b>
<b>GRAND TOTAL</b>	<b>\$2,936,933</b>	<b>\$2,835,009</b>	<b>\$5,771,942</b>

**Pinellas Bayway System  
 FY 2022 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$49,261	\$0	\$49,261
Other Personal Services	690	-	690
Other	296	-	296
Consultant Fees	30,465	-	30,465
Contracted Services	58	-	58
Data Warehouse	-	4,144	4,144
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$80,770</b>	<b>\$4,144</b>	<b>\$84,914</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$27,000	\$0	\$27,000
Communications & Telephone	1,347	-	1,347
Travel	207	-	207
Utilities	1,782	-	1,782
Supplies	518	-	518
Other	1,244	-	1,244
Contracted Services	933	-	933
Equipment Maintenance and Repair	-	220,606	220,606
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$33,031</b>	<b>\$220,606</b>	<b>\$253,637</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$9,117	\$0	\$9,117
Communications & Telephone	5,503	-	5,503
Travel	83	-	83
Utilities	704	-	704
Supplies	1,658	-	1,658
Other	290	-	290
Human Resource Development	124	-	124
Contracted Services	332	-	332
Application/Support/Security	-	127,016	127,016
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$17,811</b>	<b>\$127,016</b>	<b>\$144,827</b>
<b>SUNPASS® OPERATIONS</b>			
Salaries	\$13,372	\$0	\$13,372
Communications & Telephone	39	-	39
Travel	78	-	78
Utilities	969	-	969
Supplies	233	-	233
Other	2,779	-	2,779
Human Resource Development	39	-	39
Web Toll Program	12,016	-	12,016
Payment Card Fees	89,830	-	89,830
Bank Service Fees	5,393	-	5,393
Contracted Services	4,587	-	4,587
Toll Operating Contracts (SunPass® Operations)	-	510,843	510,843
Transponders (Net)	-	41,066	41,066
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$129,335</b>	<b>\$551,909</b>	<b>\$681,244</b>
<b>TOLL COLLECTION</b>			
Salaries	\$90,000	\$0	\$90,000
Bank Service Fees	65,000	-	65,000
Communications & Telephone	4,000	-	4,000
Travel	200	-	200
Utilities	7,500	-	7,500
Supplies	5,200	-	5,200
Insurance	155,797	-	155,797
Other	12,000	-	12,000
Contracted Services	1,500	-	1,500
FHP	1,500	-	1,500
Toll Plaza Operating Contracts	-	957,745	957,745
Toll Equipment Testing	-	8,705	8,705
<b>TOTAL TOLL COLLECTION</b>	<b>\$342,697</b>	<b>\$966,450</b>	<b>\$1,309,147</b>
<b>DIRECT COSTS</b>	<b>\$603,644</b>	<b>\$1,870,125</b>	<b>\$2,473,769</b>
<b>INDIRECT COSTS</b>	<b>21,973</b>	<b>92,368</b>	<b>114,341</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$625,617</b>	<b>\$1,962,493</b>	<b>\$2,588,110</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$144,999)</b>	<b>\$0</b>	<b>(\$144,999)</b>
<b>STATEMENT FEES</b>	<b>(17,331)</b>	<b>-</b>	<b>(17,331)</b>
<b>UTC FINES</b>	<b>(15)</b>	<b>-</b>	<b>(15)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(26,318)</b>	<b>-</b>	<b>(26,318)</b>
<b>REVENUE TOTAL</b>	<b>(\$188,663)</b>	<b>\$0</b>	<b>(\$188,663)</b>
<b>GRAND TOTAL</b>	<b>\$436,954</b>	<b>\$1,962,493</b>	<b>\$2,399,447</b>

**Sunshine Skyway Bridge  
 FY 2022 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$230,197	\$0	\$230,197
Other Personal Services	1,562	-	1,562
Other	1,521	-	1,521
Consultant Fees	37,513	-	37,513
Contracted Services	131	-	131
Data Warehouse	-	9,387	9,387
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$270,924</b>	<b>\$9,387</b>	<b>\$280,311</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$20,000	\$0	\$20,000
Communications & Telephone	1,684	-	1,684
Travel	259	-	259
Utilities	2,228	-	2,228
Supplies	648	-	648
Other	1,554	-	1,554
Contracted Services	1,166	-	1,166
Equipment Maintenance and Repair	-	275,758	275,758
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$27,539</b>	<b>\$275,758</b>	<b>\$303,297</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$20,651	\$0	\$20,651
Communications & Telephone	12,466	-	12,466
Travel	188	-	188
Utilities	1,596	-	1,596
Supplies	3,755	-	3,755
Other	657	-	657
Human Resource Development	282	-	282
Contracted Services	751	-	751
Application/Support/Security	-	287,709	287,709
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$40,346</b>	<b>\$287,709</b>	<b>\$328,055</b>
<b>SUNPASS® OPERATIONS</b>			
Salaries	\$27,837	\$0	\$27,837
Communications & Telephone	81	-	81
Travel	161	-	161
Utilities	2,017	-	2,017
Supplies	484	-	484
Other	5,783	-	5,783
Human Resource Development	81	-	81
Web Toll Program	25,013	-	25,013
Payment Card Fees	493,138	-	493,138
Bank Service Fees	29,485	-	29,485
Contracted Services	8,766	-	8,766
Toll Operating Contracts (SunPass® Operations)	-	510,662	510,662
Transponders (Net)	-	85,486	85,486
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$592,846</b>	<b>\$596,148</b>	<b>\$1,188,994</b>
<b>TOLL COLLECTION</b>			
Salaries	\$230,000	\$0	\$230,000
Communications & Telephone	9,000	-	9,000
Travel	500	-	500
Utilities	4,500	-	4,500
Supplies	12,000	-	12,000
Insurance	972,863	-	972,863
Other	30,000	-	30,000
Bank Service Fees	130,000	-	130,000
Contracted Services	1,000	-	1,000
FHP	1,500	-	1,500
Toll Plaza Operating Contracts	-	2,116,424	2,116,424
Toll Equipment Testing	-	10,881	10,881
<b>TOTAL TOLL COLLECTION</b>	<b>\$1,391,363</b>	<b>\$2,127,305</b>	<b>\$3,518,668</b>
<b>DIRECT COSTS</b>	<b>\$2,323,018</b>	<b>\$3,296,307</b>	<b>\$5,619,325</b>
<b>INDIRECT COSTS</b>	<b>84,558</b>	<b>162,146</b>	<b>246,704</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$2,407,576</b>	<b>\$3,458,453</b>	<b>\$5,866,029</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$153,299)</b>	<b>\$0</b>	<b>(\$153,299)</b>
<b>STATEMENT FEES</b>	<b>(36,077)</b>	<b>-</b>	<b>(36,077)</b>
<b>UTC FINES</b>	<b>(15)</b>	<b>-</b>	<b>(15)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(54,785)</b>	<b>-</b>	<b>(54,785)</b>
<b>REVENUE TOTAL</b>	<b>(\$244,176)</b>	<b>\$0</b>	<b>(\$244,176)</b>
<b>GRAND TOTAL</b>	<b>\$2,163,400</b>	<b>\$3,458,453</b>	<b>\$5,621,853</b>

**Wekiva Parkway  
FY 2022 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$2,853	\$0	\$2,853
Other Personal Services	243	-	243
Consultant Fees	21,654	-	21,654
Contracted Services	20	-	20
Data Warehouse	-	1,463	1,463
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$24,770</b>	<b>\$1,463</b>	<b>\$26,233</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$1,500	\$0	\$1,500
Communications & Telephone	505	-	505
Travel	78	-	78
Utilities	668	-	668
Supplies	194	-	194
Other	466	-	466
Contracted Services	350	-	350
Equipment Maintenance and Repair	-	269,260	269,260
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$3,761</b>	<b>\$269,260</b>	<b>\$273,021</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$3,218	\$0	\$3,218
Communications & Telephone	1,943	-	1,943
Travel	29	-	29
Utilities	249	-	249
Supplies	585	-	585
Other	102	-	102
Human Resource Development	44	-	44
Contracted Services	117	-	117
Application/Support/Security	-	44,838	44,838
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$6,287</b>	<b>\$44,838</b>	<b>\$51,125</b>
<b>SUNPASS® OPERATIONS</b>			
Salaries	\$5,359	\$0	\$5,359
Communications & Telephone	16	-	16
Travel	31	-	31
Utilities	388	-	388
Supplies	93	-	93
Other	1,113	-	1,113
Human Resource Development	16	-	16
Web Toll Program	4,815	-	4,815
Payment Card Fees	81,385	-	81,385
Bank Service Fees	4,870	-	4,870
Contracted Services	1,903	-	1,903
Toll Operating Contracts (SunPass® Operations)	-	124,429	124,429
Transponders (Net)	-	16,456	16,456
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$99,989</b>	<b>\$140,885</b>	<b>\$240,874</b>
<b>TOLL COLLECTION</b>			
Salaries	\$1,750	\$0	\$1,750
Communications & Telephone	250	-	250
Travel	75	-	75
Supplies	100	-	100
Insurance	14,714	-	14,714
Contracted Services	250	-	250
Other	250	-	250
Toll Equipment Testing	-	3,264	3,264
<b>TOTAL TOLL COLLECTION</b>	<b>\$17,389</b>	<b>\$3,264</b>	<b>\$20,653</b>
<b>DIRECT COSTS</b>	<b>\$152,196</b>	<b>\$459,710</b>	<b>\$611,906</b>
<b>INDIRECT COSTS</b>	<b>5,540</b>	<b>22,384</b>	<b>27,924</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$157,736</b>	<b>\$482,094</b>	<b>\$639,830</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$54,618)</b>	<b>\$0</b>	<b>(\$54,618)</b>
<b>STATEMENT FEES</b>	<b>(6,945)</b>	<b>-</b>	<b>(6,945)</b>
<b>UTC FINES</b>	<b>(6)</b>	<b>-</b>	<b>(6)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(10,546)</b>	<b>-</b>	<b>(10,546)</b>
<b>REVENUE TOTAL</b>	<b>(\$72,115)</b>	<b>\$0</b>	<b>(\$72,115)</b>
<b>GRAND TOTAL</b>	<b>\$85,621</b>	<b>\$482,094</b>	<b>\$567,715</b>

**Garcon Point Bridge  
 FY 2022 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$30,275	\$0	\$30,275
Other Personal Services	132	-	132
Other	206	-	206
Consultant Fees	21,654	-	21,654
Contracted Services	11	-	11
Data Warehouse	-	796	796
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$52,278</b>	<b>\$796</b>	<b>\$53,074</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$115,000	\$0	\$115,000
Communications & Telephone	674	-	674
Travel	104	-	104
Utilities	891	-	891
Supplies	259	-	259
Other	622	-	622
Contracted Services	466	-	466
Equipment Maintenance and Repair	-	110,303	110,303
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$118,016</b>	<b>\$110,303</b>	<b>\$228,319</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$1,751	\$0	\$1,751
Communications & Telephone	1,057	-	1,057
Travel	16	-	16
Utilities	135	-	135
Supplies	318	-	318
Other	56	-	56
Human Resource Development	24	-	24
Contracted Services	64	-	64
Application/Support/Security	-	24,399	24,399
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$3,421</b>	<b>\$24,399</b>	<b>\$27,820</b>
<b>SUNPASS® OPERATIONS</b>			
Salaries	\$1,910	\$0	\$1,910
Communications & Telephone	6	-	6
Travel	11	-	11
Utilities	138	-	138
Supplies	33	-	33
Other	396	-	396
Human Resource Development	6	-	6
Web Toll Program	1,716	-	1,716
Payment Card Fees	100,859	-	100,859
Bank Service Fees	6,027	-	6,027
Contracted Services	944	-	944
Toll Operating Contracts (SunPass® Operations)	-	33,798	33,798
Transponders (Net)	-	5,866	5,866
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$112,046</b>	<b>\$39,664</b>	<b>\$151,710</b>
<b>TOLL COLLECTION</b>			
Salaries	\$45,000	\$0	\$45,000
Communications & Telephone	1,500	-	1,500
Travel	100	-	100
Utilities	500	-	500
Supplies	3,400	-	3,400
Insurance	117,909	-	117,909
Other	4,000	-	4,000
Bank Service Fees	85,000	-	85,000
Contracted Services	750	-	750
FHP	4,000	-	4,000
Toll Plaza Operating Contracts	-	662,675	662,675
Toll Equipment Testing	-	4,352	4,352
<b>TOTAL TOLL COLLECTION</b>	<b>\$262,159</b>	<b>\$667,027</b>	<b>\$929,186</b>
<b>DIRECT COSTS</b>	<b>\$547,920</b>	<b>\$842,189</b>	<b>\$1,390,109</b>
<b>INDIRECT COSTS</b>	<b>19,944</b>	<b>42,234</b>	<b>62,178</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$567,864</b>	<b>\$884,423</b>	<b>\$1,452,287</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$9,325)</b>	<b>\$0</b>	<b>(\$9,325)</b>
<b>STATEMENT FEES</b>	<b>(2,475)</b>	<b>-</b>	<b>(2,475)</b>
<b>UTC FINES</b>	<b>(1)</b>	<b>-</b>	<b>(1)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(3,759)</b>	<b>-</b>	<b>(3,759)</b>
<b>REVENUE TOTAL</b>	<b>(\$15,560)</b>	<b>\$0</b>	<b>(\$15,560)</b>
<b>GRAND TOTAL</b>	<b>\$552,304</b>	<b>\$884,423</b>	<b>\$1,436,727</b>

**Mid-Bay Bridge/Spence Parkway  
 FY 2022 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$95,609	\$0	\$95,609
Other Personal Services	833	-	833
Other	616	-	616
Consultant Fees	31,642	-	31,642
Contracted Services	70	-	70
Data Warehouse	-	5,003	5,003
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$128,770</b>	<b>\$5,003</b>	<b>\$133,773</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$80,000	\$0	\$80,000
Communications & Telephone	1,852	-	1,852
Travel	285	-	285
Utilities	2,451	-	2,451
Supplies	712	-	712
Other	1,710	-	1,710
Contracted Services	1,282	-	1,282
Equipment Maintenance and Repair	-	336,356	336,356
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$88,292</b>	<b>\$336,356</b>	<b>\$424,648</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$11,007	\$0	\$11,007
Communications & Telephone	6,645	-	6,645
Travel	100	-	100
Utilities	851	-	851
Supplies	2,001	-	2,001
Other	350	-	350
Human Resource Development	150	-	150
Contracted Services	400	-	400
Application/Support/Security	-	153,355	153,355
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$21,504</b>	<b>\$153,355</b>	<b>\$174,859</b>
<b>SUNPASS® OPERATIONS</b>			
Salaries	\$13,964	\$0	\$13,964
Communications & Telephone	40	-	40
Travel	81	-	81
Utilities	1,012	-	1,012
Supplies	243	-	243
Other	2,902	-	2,902
Human Resource Development	40	-	40
Web Toll Program	12,548	-	12,548
Payment Card Fees	554,853	-	554,853
Bank Service Fees	33,255	-	33,255
Contracted Services	13,145	-	13,145
Toll Operating Contracts (SunPass® Operations)	-	382,590	382,590
Transponders (Net)	-	42,884	42,884
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$632,083</b>	<b>\$425,474</b>	<b>\$1,057,557</b>
<b>TOLL COLLECTION</b>			
Salaries	\$100,000	\$0	\$100,000
Communications & Telephone	4,000	-	4,000
Travel	200	-	200
Utilities	1,500	-	1,500
Supplies	5,600	-	5,600
Insurance	172,632	-	172,632
Other	11,000	-	11,000
Bank Service Fees	240,000	-	240,000
Contracted Services	750	-	750
FHP	7,500	-	7,500
Toll Plaza Operating Contracts	-	1,386,076	1,386,076
Toll Equipment Testing	-	11,969	11,969
<b>TOTAL TOLL COLLECTION</b>	<b>\$543,182</b>	<b>\$1,398,045</b>	<b>\$1,941,227</b>
<b>DIRECT COSTS</b>	<b>\$1,413,831</b>	<b>\$2,318,233</b>	<b>\$3,732,064</b>
<b>INDIRECT COSTS</b>	<b>51,463</b>	<b>114,905</b>	<b>166,368</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$1,465,294</b>	<b>\$2,433,138</b>	<b>\$3,898,432</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$198,387)</b>	<b>\$0</b>	<b>(\$198,387)</b>
<b>STATEMENT FEES</b>	<b>(18,098)</b>	<b>-</b>	<b>(18,098)</b>
<b>UTC FINES</b>	<b>(20)</b>	<b>-</b>	<b>(20)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(27,484)</b>	<b>-</b>	<b>(27,484)</b>
<b>REVENUE TOTAL</b>	<b>(\$243,989)</b>	<b>\$0</b>	<b>(\$243,989)</b>
<b>GRAND TOTAL</b>	<b>\$1,221,305</b>	<b>\$2,433,138</b>	<b>\$3,654,443</b>

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