

# Appendix C

## **FY 2023 Operating Budgets - Department-owned Facilities**

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## **FY 2023 Operating Budgets - Department-operated Facility**

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**Alligator Alley  
FY 2023 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$103,607	\$0	\$103,607
Other Personal Services	612	-	612
Supplies & Utilities	28	-	28
Other	731	-	731
Consultant Fees	32,363	-	32,363
Contracted Services	54	-	54
Data Warehouse	-	1,338	1,338
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$137,395</b>	<b>\$1,338</b>	<b>\$138,733</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$36,883	\$0	\$36,883
Communications & Telephone	3,136	-	3,136
Travel	146	-	146
Utilities	2,300	-	2,300
Supplies	523	-	523
Other	836	-	836
Contracted Services	3,136	-	3,136
Equipment Maintenance and Repair	-	212,163	212,163
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$46,960</b>	<b>\$212,163</b>	<b>\$259,123</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$8,863	\$0	\$8,863
Communications & Telephone	4,865	-	4,865
Travel	38	-	38
Utilities	688	-	688
Supplies	1,644	-	1,644
Other	535	-	535
Contracted Services	153	-	153
Application/Support/Security	-	118,131	118,131
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$16,786</b>	<b>\$118,131</b>	<b>\$134,917</b>
<b>SUNPASS OPERATIONS</b>			
Salaries	\$11,314	\$0	\$11,314
Communications & Telephone	40	-	40
Travel	34	-	34
Utilities	805	-	805
Supplies	201	-	201
Web Toll Program	10,401	-	10,401
Expense-Other	1,725	-	1,725
Payment Card Fees	740,550	-	740,550
Bank Service Fees	43,773	-	43,773
Contracted Services	7,711	-	7,711
Toll Operating Contracts (SunPass® Operations)	-	281,029	281,029
Transponders (Net)	-	20,870	20,870
<b>TOTAL SUNPASS OPERATIONS</b>	<b>\$816,554</b>	<b>\$301,899</b>	<b>\$1,118,453</b>
<b>TOLL COLLECTION</b>			
Salaries	\$368,830	1,644	\$250,000
Communications & Telephone	10,000	535	10,000
Utilities	14,000	-	13,000
Insurance	189,536	-	189,536
Other	2,000	-	2,000
Bank Service Fees	100,000	-	100,000
Florida Highway Patrol	1,500,000	-	1,500,000
Toll Plaza Operating Contracts	-	1,797,471	1,797,471
Toll Equipment Testing	-	9,303	9,303
<b>TOTAL TOLL COLLECTION</b>	<b>\$2,184,366</b>	<b>\$1,806,774</b>	<b>\$3,991,140</b>
<b>DIRECT COSTS</b>	<b>\$3,202,061</b>	<b>\$2,440,305</b>	<b>\$5,642,366</b>
<b>INDIRECT COSTS</b>	<b>140,891</b>	<b>106,455</b>	<b>247,346</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$3,342,952</b>	<b>\$2,546,760</b>	<b>\$5,889,712</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$112,222)</b>	<b>\$0</b>	<b>(\$112,222)</b>
<b>STATEMENT FEES</b>	<b>(14,112)</b>	<b>-</b>	<b>(14,112)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(31,655)</b>	<b>-</b>	<b>(31,655)</b>
<b>REVENUE TOTAL</b>	<b>(\$157,989)</b>	<b>\$0</b>	<b>(\$157,989)</b>
<b>GRAND TOTAL</b>	<b>\$3,184,963</b>	<b>\$2,546,760</b>	<b>\$5,731,723</b>

## Pinellas Bayway System FY 2023 Operating Budget

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$62,774	\$0	\$62,774
Other Personal Services	599	-	599
Supplies	17	-	17
Other	423	-	423
Consultant Fees	30,016	-	30,016
Contracted Services	52	-	52
Data Warehouse	-	1,310	1,310
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$93,881</b>	<b>\$1,310</b>	<b>\$95,191</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$75,874	\$0	\$75,874
Communications & Telephone	2,439	-	2,439
Travel	114	-	114
Utilities	1,789	-	1,789
Supplies	407	-	407
Other	650	-	650
Contracted Services	2,439	-	2,439
Equipment Maintenance and Repair	-	165,016	165,016
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$83,712</b>	<b>\$165,016</b>	<b>\$248,728</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$8,676	\$0	\$8,676
Communications & Telephone	4,762	-	4,762
Travel	37	-	37
Utilities	674	-	674
Supplies	1,609	-	1,609
Other	524	-	524
Contracted Services	150	-	150
Application/Support/Security	-	115,641	115,641
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$16,432</b>	<b>\$115,641</b>	<b>\$132,073</b>
<b>SUNPASS OPERATIONS</b>			
Salaries	\$12,039	\$0	\$12,039
Communications & Telephone	43	-	43
Travel	36	-	36
Utilities	857	-	857
Supplies	214	-	214
Other	1,835	-	1,835
Web Toll Program	11,067	-	11,067
Payment Card Fees	102,088	-	102,088
Bank Service Fees	6,050	-	6,050
Contracted Services	3,662	-	3,662
Toll Operating Contracts (SunPass® Operations)	-	512,844	512,844
Transponders (Net)	-	22,205	22,205
<b>TOTAL SUNPASS OPERATIONS</b>	<b>\$137,891</b>	<b>\$535,049</b>	<b>\$672,940</b>
<b>TOLL COLLECTION</b>			
Salaries	\$105,380	\$0	\$105,380
Bank Service Fees	70,000	-	70,000
Communications & Telephone	4,000	-	4,000
Travel	200	-	200
Utilities	8,000	-	8,000
Supplies	3,500	-	3,500
Insurance	124,219	-	124,219
Other	10,000	-	10,000
Contracted Services	1,000	-	1,000
FHP	1,500	-	1,500
Toll Plaza Operating Contracts	-	865,477	865,477
Toll Equipment Testing	-	7,236	7,236
<b>TOTAL TOLL COLLECTION</b>	<b>\$327,799</b>	<b>\$872,713</b>	<b>\$1,200,512</b>
<b>DIRECT COSTS</b>	<b>\$659,715</b>	<b>\$1,689,729</b>	<b>\$2,349,444</b>
<b>INDIRECT COSTS</b>	<b>29,027</b>	<b>73,371</b>	<b>102,398</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$688,742</b>	<b>\$1,763,100</b>	<b>\$2,451,842</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$146,429)</b>	<b>\$0</b>	<b>(\$146,429)</b>
<b>STATEMENT FEES</b>	<b>(15,016)</b>	<b>-</b>	<b>(15,016)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(33,681)</b>	<b>-</b>	<b>(33,681)</b>
<b>REVENUE TOTAL</b>	<b>(\$195,126)</b>	<b>\$0</b>	<b>(\$195,126)</b>
<b>GRAND TOTAL</b>	<b>\$493,616</b>	<b>\$1,763,100</b>	<b>\$2,256,716</b>

**Sunshine Skyway Bridge  
FY 2023 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$248,142	\$0	\$248,142
Other Personal Services	1,350	-	1,350
Supplies	67	-	67
Other	1,760	-	1,760
Consultant Fees	37,064	-	37,064
Contracted Services	118	-	118
Data Warehouse	-	2,954	2,954
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$288,501</b>	<b>\$2,954</b>	<b>\$291,455</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$25,291	\$0	\$25,291
Communications & Telephone	3,484	-	3,484
Travel	163	-	163
Utilities	2,555	-	2,555
Supplies	581	-	581
Other	929	-	929
Contracted Services	3,484	-	3,484
Equipment Maintenance and Repair	-	235,737	235,737
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$36,487</b>	<b>\$235,737</b>	<b>\$272,224</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$19,567	\$0	\$19,567
Communications & Telephone	10,739	-	10,739
Travel	84	-	84
Utilities	1,519	-	1,519
Supplies	3,629	-	3,629
Other	1,182	-	1,182
Contracted Services	338	-	338
Application/Support/Security	-	260,791	260,791
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$37,058</b>	<b>\$260,791</b>	<b>\$297,849</b>
<b>SUNPASS OPERATIONS</b>			
Salaries	\$24,614	\$0	\$24,614
Communications & Telephone	88	-	88
Travel	73	-	73
Utilities	1,752	-	1,752
Supplies	438	-	438
Other	3,752	-	3,752
Web Toll Program	22,627	-	22,627
Payment Card Fees	522,117	-	522,117
Bank Service Fees	30,871	-	30,871
Contracted Services	8,768	-	8,768
Toll Operating Contracts (SunPass® Operations)	-	593,672	593,672
Transponders (Net)	-	45,401	45,401
<b>TOTAL SUNPASS OPERATIONS</b>	<b>\$615,100</b>	<b>\$639,073</b>	<b>\$1,254,173</b>
<b>TOLL COLLECTION</b>			
Salaries	\$284,526	\$0	\$284,526
Communications & Telephone	9,000	-	9,000
Travel	500	-	500
Utilities	5,000	-	5,000
Supplies	12,000	-	12,000
Insurance	1,077,350	-	1,077,350
Other	15,000	-	15,000
Bank Service Fees	160,000	-	160,000
Contracted Services	2,500	-	2,500
FHP	1,500	-	1,500
Toll Plaza Operating Contracts	-	2,136,145	2,136,145
Toll Equipment Testing	-	10,337	10,337
<b>TOTAL TOLL COLLECTION</b>	<b>\$1,567,376</b>	<b>\$2,146,482</b>	<b>\$3,713,858</b>
<b>DIRECT COSTS</b>	<b>\$2,544,522</b>	<b>\$3,285,037</b>	<b>\$5,829,559</b>
<b>INDIRECT COSTS</b>	<b>111,959</b>	<b>142,544</b>	<b>254,503</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$2,656,481</b>	<b>\$3,427,581</b>	<b>\$6,084,062</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$220,244)</b>	<b>\$0</b>	<b>(\$220,244)</b>
<b>STATEMENT FEES</b>	<b>(30,700)</b>	<b>-</b>	<b>(30,700)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(68,864)</b>	<b>-</b>	<b>(68,864)</b>
<b>REVENUE TOTAL</b>	<b>(\$319,808)</b>	<b>\$0</b>	<b>(\$319,808)</b>
<b>GRAND TOTAL</b>	<b>\$2,336,673</b>	<b>\$3,427,581</b>	<b>\$5,764,254</b>

**Wekiva Parkway  
FY 2023 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$7,165	\$0	\$7,165
Other Personal Services	620	-	620
Supplies	2	-	2
Consultant Fees	21,498	-	21,498
Contracted Services	54	-	54
Data Warehouse	-	1,356	1,356
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$29,339</b>	<b>\$1,356</b>	<b>\$30,695</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$1,581	\$0	\$1,581
Communications & Telephone	1,045	-	1,045
Travel	49	-	49
Utilities	767	-	767
Supplies	174	-	174
Other	279	-	279
Contracted Services	1,045	-	1,045
Equipment Maintenance and Repair	-	313,524	313,524
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$4,940</b>	<b>\$313,524</b>	<b>\$318,464</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$8,979	\$0	\$8,979
Communications & Telephone	4,928	-	4,928
Travel	39	-	39
Utilities	697	-	697
Supplies	1,666	-	1,666
Other	542	-	542
Contracted Services	155	-	155
Application/Support/Security	-	119,677	119,677
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$17,006</b>	<b>\$119,677</b>	<b>\$136,682</b>
<b>SUNPASS OPERATIONS</b>			
Salaries	\$13,953	\$0	\$13,953
Communications & Telephone	50	-	50
Travel	41	-	41
Utilities	993	-	993
Supplies	248	-	248
Other	2,127	-	2,127
Web Toll Program	12,827	-	-
Payment Card Fees	222,562	-	222,562
Bank Service Fees	13,167	-	13,167
Contracted Services	4,708	-	4,708
Toll Operating Contracts (SunPass® Operations)	-	393,798	393,798
Transponders (Net)	-	25,737	25,737
<b>TOTAL SUNPASS® OPERATIONS</b>	<b>\$270,676</b>	<b>\$419,535</b>	<b>\$690,212</b>
<b>TOLL COLLECTION</b>			
Salaries	\$4,215	\$0	\$4,215
Communications & Telephone	250	-	250
Supplies	50	-	50
Insurance	21,637	-	21,637
Other	250	-	250
Toll Equipment Testing	-	3,101	3,101
<b>TOTAL TOLL COLLECTION</b>	<b>\$26,402</b>	<b>\$3,101</b>	<b>\$29,503</b>
<b>DIRECT COSTS</b>	<b>\$348,363</b>	<b>\$857,193</b>	<b>\$1,205,556</b>
<b>INDIRECT COSTS</b>	<b>15,328</b>	<b>36,584</b>	<b>51,912</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$363,691</b>	<b>\$893,777</b>	<b>\$1,257,468</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$202,120)</b>	<b>\$0</b>	<b>(\$202,120)</b>
<b>STATEMENT FEES</b>	<b>(17,404)</b>	<b>-</b>	<b>(17,404)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(39,038)</b>	<b>-</b>	<b>(39,038)</b>
<b>REVENUE TOTAL</b>	<b>(\$258,562)</b>	<b>\$0</b>	<b>(\$258,562)</b>
<b>GRAND TOTAL</b>	<b>\$105,129</b>	<b>\$893,777</b>	<b>\$998,906</b>

**Garcon Point Bridge  
FY 2023 Operating Budget**

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$35,496	\$0	\$35,496
Other Personal Services	125	-	125
Supplies	9	-	9
Other	258	-	258
Consultant Fees	21,498	-	21,498
Contracted Services	11	-	11
Data Warehouse	-	273	273
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$57,397</b>	<b>\$273</b>	<b>\$57,670</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$126,456	\$0	\$126,456
Communications & Telephone	1,394	-	1,394
Travel	65	-	65
Utilities	1,022	-	1,022
Supplies	232	-	232
Other	372	-	372
Contracted Services	1,394	-	1,394
Equipment Maintenance and Repair	-	94,295	94,295
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$130,935</b>	<b>\$94,295</b>	<b>\$225,230</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$1,810	\$0	\$1,810
Communications & Telephone	994	-	994
Travel	8	-	8
Utilities	141	-	141
Supplies	336	-	336
Other	109	-	109
Contracted Services	31	-	31
Application/Support/Security	-	24,132	24,132
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$3,429</b>	<b>\$24,132</b>	<b>\$27,561</b>
<b>SUNPASS OPERATIONS</b>			
Salaries	\$1,910	\$0	\$1,910
Communications & Telephone	7	-	7
Travel	5	-	5
Utilities	136	-	136
Supplies	34	-	34
Other	292	-	292
Web Toll Program	1,756	-	1,756
Payment Card Fees	80,490	-	80,490
Bank Service Fees	4,752	-	4,752
Contracted Services	750	-	750
Toll Operating Contracts (SunPass® Operations)	-	42,829	42,829
Transponders (Net)	-	3,523	3,523
<b>TOTAL SUNPASS OPERATIONS</b>	<b>\$90,132</b>	<b>\$46,352</b>	<b>\$136,484</b>
<b>TOLL COLLECTION</b>			
Salaries	\$79,035	\$0	\$79,035
Communications & Telephone	1,500	-	1,500
Travel	100	-	100
Utilities	750	-	750
Supplies	3,000	-	3,000
Insurance	162,619	-	162,619
Other	3,000	-	3,000
Bank Service Fees	75,000	-	75,000
Contracted Services	500	-	500
FHP	4,000	-	4,000
Toll Plaza Operating Contracts	-	671,091	671,091
Toll Equipment Testing	-	4,135	4,135
<b>TOTAL TOLL COLLECTION</b>	<b>\$329,504</b>	<b>\$675,226</b>	<b>\$1,004,730</b>
<b>DIRECT COSTS</b>	<b>\$611,397</b>	<b>\$840,278</b>	<b>\$1,451,675</b>
<b>INDIRECT COSTS</b>	<b>26,901</b>	<b>36,817</b>	<b>63,718</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$638,298</b>	<b>\$877,095</b>	<b>\$1,515,393</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$12,723)</b>	<b>\$0</b>	<b>(\$12,723)</b>
<b>STATEMENT FEES</b>	<b>(2,382)</b>	<b>-</b>	<b>(2,382)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(5,343)</b>	<b>-</b>	<b>(5,343)</b>
<b>REVENUE TOTAL</b>	<b>\$(20,448)</b>	<b>\$0</b>	<b>\$(20,448)</b>
<b>GRAND TOTAL</b>	<b>\$617,850</b>	<b>\$877,095</b>	<b>\$1,494,945</b>

## Mid-Bay Bridge/Spence Parkway FY 2023 Operating Budget

DESCRIPTION	TOLL PLAZA OPERATIONS	WORK PROGRAM OPERATING PROJECTS	TOTAL OPERATING BUDGET
<b>AUDIT AND FINANCIAL SERVICES</b>			
Salaries	\$90,517	\$0	\$90,517
Other Personal Services	678	-	678
Supplies	24	-	24
Other	626	-	626
Consultant Fees	31,193	-	31,193
Contracted Services	59	-	59
Data Warehouse	-	1,483	1,483
<b>TOTAL AUDIT AND FINANCIAL SERVICES</b>	<b>\$123,097</b>	<b>\$1,483</b>	<b>\$124,580</b>
<b>TOLL EQUIPMENT MAINTENANCE</b>			
Salaries	\$91,681	\$0	\$91,681
Communications & Telephone	3,833	-	3,833
Travel	179	-	179
Utilities	2,811	-	2,811
Supplies	639	-	639
Other	1,022	-	1,022
Contracted Services	3,833	-	3,833
Equipment Maintenance and Repair	-	288,253	288,253
<b>TOTAL TOLL EQUIPMENT MAINTENANCE</b>	<b>\$103,998</b>	<b>\$288,253</b>	<b>\$392,251</b>
<b>DATA CENTER OPERATIONS</b>			
Salaries	\$9,824	\$0	\$9,824
Communications & Telephone	5,392	-	5,392
Travel	42	-	42
Utilities	763	-	763
Supplies	1,822	-	1,822
Other	593	-	593
Contracted Services	169	-	169
Application/Support/Security	-	130,936	130,936
<b>TOTAL DATA CENTER OPERATIONS</b>	<b>\$18,605</b>	<b>\$130,936</b>	<b>\$149,541</b>
<b>SUNPASS OPERATIONS</b>			
Salaries	\$11,450	\$0	\$11,450
Communications & Telephone	41	-	41
Travel	34	-	34
Utilities	815	-	815
Supplies	204	-	204
Other	1,746	-	1,746
Web Toll Program	10,526	-	10,526
Payment Card Fees	534,897	-	534,897
Bank Service Fees	31,751	-	31,751
Contracted Services	12,472	-	12,472
Toll Operating Contracts (SunPass® Operations)	-	405,066	405,066
Transponders (Net)	-	21,119	21,119
<b>TOTAL SUNPASS OPERATIONS</b>	<b>\$603,936</b>	<b>\$426,185</b>	<b>\$1,030,121</b>
<b>TOLL COLLECTION</b>			
Salaries	\$158,070	\$0	\$158,070
Communications & Telephone	4,000	-	4,000
Travel	200	-	200
Utilities	1,500	-	1,500
Supplies	7,500	-	7,500
Insurance	231,530	-	231,530
Other	10,000	-	10,000
Bank Service Fees	240,000	-	240,000
Contracted Services	2,500	-	2,500
FHP	7,500	-	7,500
Toll Plaza Operating Contracts	-	1,401,697	1,401,697
Toll Equipment Testing	-	11,370	11,370
<b>TOTAL TOLL COLLECTION</b>	<b>\$662,800</b>	<b>\$1,413,067</b>	<b>\$2,075,867</b>
<b>DIRECT COSTS</b>	<b>\$1,512,436</b>	<b>\$2,259,924</b>	<b>\$3,772,360</b>
<b>INDIRECT COSTS</b>	<b>66,548</b>	<b>98,507</b>	<b>165,055</b>
<b>OPERATING BUDGET TOTAL</b>	<b>\$1,578,984</b>	<b>\$2,358,431</b>	<b>\$3,937,415</b>
<b>ADMIN FEE REVENUE</b>	<b>(\$276,415)</b>	<b>\$0</b>	<b>(\$276,415)</b>
<b>STATEMENT FEES</b>	<b>(14,281)</b>	<b>-</b>	<b>(14,281)</b>
<b>NON-PARTICIPATING EXTERNAL AGENCY SHARED REVENUE</b>	<b>(32,034)</b>	<b>-</b>	<b>(32,034)</b>
<b>REVENUE TOTAL</b>	<b>(\$322,730)</b>	<b>\$0</b>	<b>(\$322,730)</b>
<b>GRAND TOTAL</b>	<b>\$1,256,254</b>	<b>\$2,358,431</b>	<b>\$3,614,685</b>

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