

Florida's Turnpike Enterprise

Consultant Industry Forum

March 10, 2023



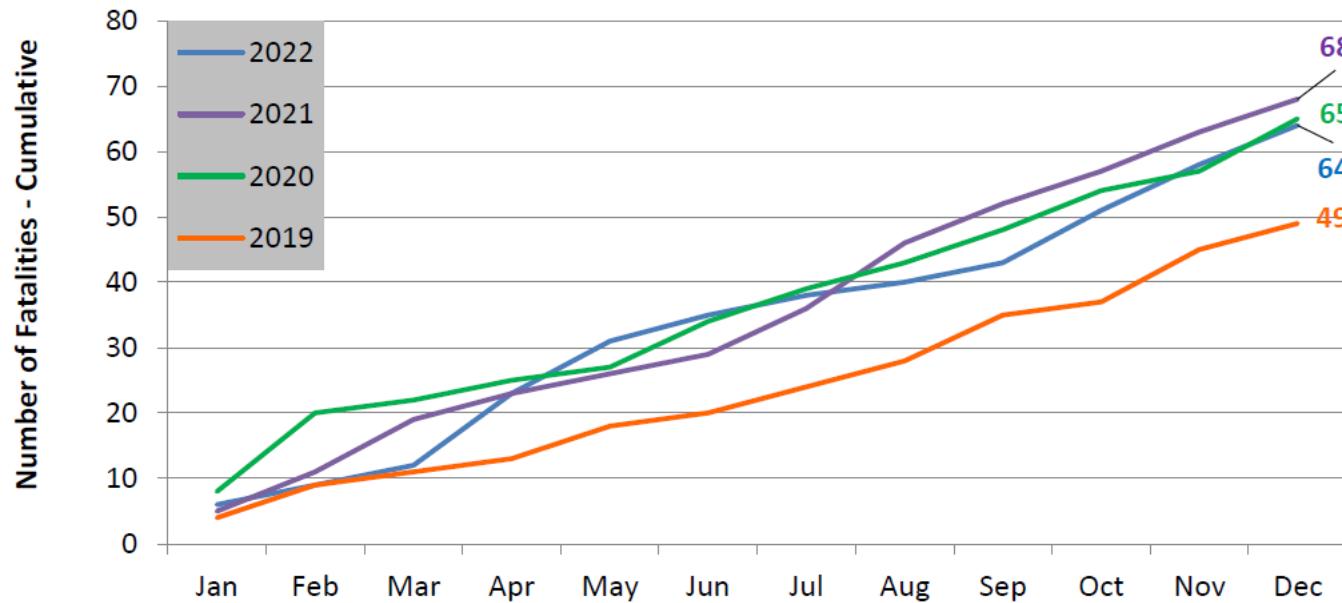
Overview

- Safety Updates – *Maria Connolly / John Easterling*
- Contractual Services – *Rich Nethercote*
- Program /Project Mgmt – *Stephanie Sharp*
- Design – *Ashraf Elmaghraby*
- Construction / CEI – *Albert Salas*
- Q&A
- Networking

Safety Updates



Turnpike System Fatalities



2022 Statistic Snapshot

- 64 fatalities from 57 fatal crashes
- 12 pedestrian & 5 motorcycle fatalities
- 18 (38%) of vehicle occupant fatalities **not** wearing seatbelts
- 103,177 Road Ranger assists

Focus Areas

- Reducing duration of incidents
- Reducing excessive speeding
- Minimizing impacts of work zones
- Using technology to detect and make travelers aware of unsafe conditions

Safety Updates



Infrastructure & Technology Initiatives



Wrong Way Detection



Connected Vehicle



Smart Work Zones



Queue Warning Systems

Wrong Way Driving Safety (Thru 12/31/23)

Technology Confirmed Detections		Turnarounds & non-crash events		Wrong Way Crashes*	
<u>for month</u>	<u>YTD</u>	<u>for month</u>	<u>YTD</u>	<u>for month</u>	<u>YTD</u>
9	82	9	82	0	8
Dec-22	2022	Dec-22	2022	Dec-22	2022
Percentage:				100%	100%
<u>Technology Ramp Installations:</u>				Technology ⁺ Implementation Status	
Under Construction:		96 (10 locations conditionally accepted/working)		No. of exit ramps	% of System
Under Procurement:		18		45	18.5%
Under Planning/Concepts:		84 (Design funded)		10	4.1%
Total:		198		0	N/A
		YTD ramp installations			
		Prior year installations			
* Wrong way crash statistics are a system-wide basis, not just where WWD Advanced Countermeasures/technology deployments are located.					
+ Status of implementation for FTE system of Advanced Countermeasures (detection/advisory signage)					

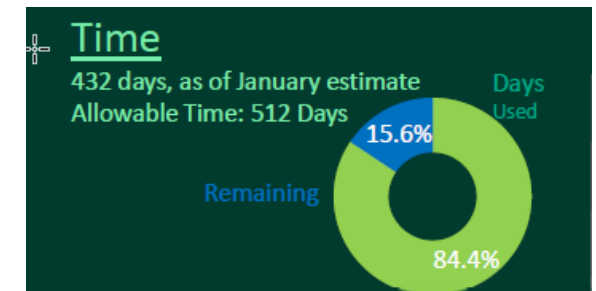
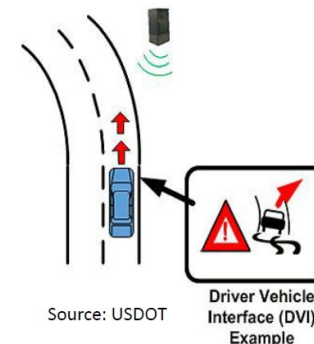
Safety Updates



Connected Vehicle

Central Florida CV Pilot Project

- 50 Roadside Units (C-V2X) in 20 miles
- Vehicle-to-infrastructure (V2I) & Infrastructure-to-vehicle (I2V) alerting
 - Curve Speed Warning
 - Exit Queue Warning
 - Wrong Way Detection
- Testing of safety CV applications for more widespread use
- Smartphone application integration for MAP, Basic Safety Message (BSM) and Traveler Incident Management (TIM) alerting
- Completion expected in June 2023

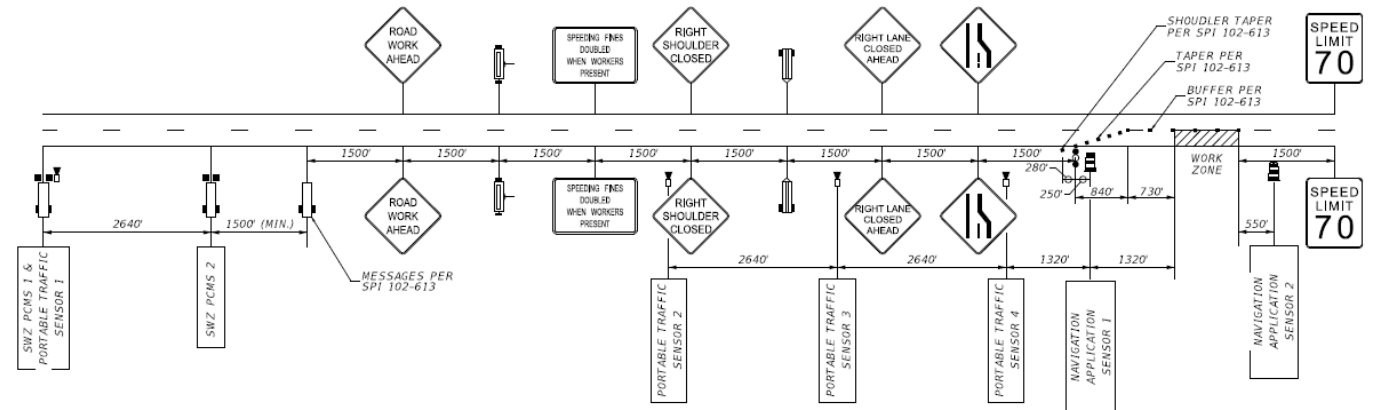
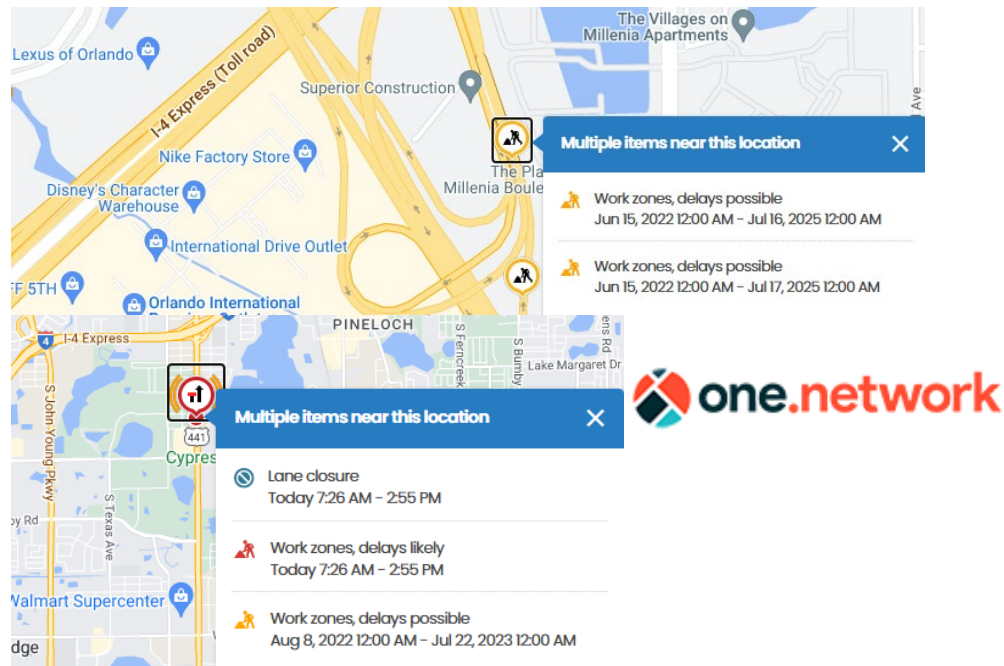


Safety Updates



Smart Work Zones

- Lane Closure Notification System (LCNS)
- Used for Construction Projects in Fall 2022
- Expanding to other Projects in mid-2023
- Multiple Smart Work Zone projects underway
- Included as a package in most FTE Projects with lane closures during construction
- Motorist Advisory System (MAS) Enhancement



Safety Updates

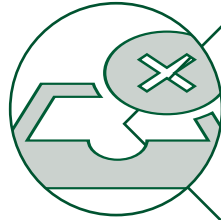


Queue Warning Systems

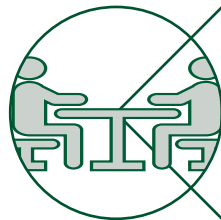
- Two projects covering three regions in a prioritized manner
- 12 Exit ramp locations
- Uses estimated queue lengths and speeds for determining appropriateness for automated DMS message
- Design process was used to build the analytics for SunGuide Software enhancements
- Message concept examples
 - SLOW TRAFFIC – 2 Miles Ahead
 - STOPPED TRAFFIC – 3 Miles Ahead



Professional Services Unit



CONFLICT OF INTEREST



SMALL BUSINESS PROGRAM
(FORMER BDI)



COMMUNICATION/
MISCELLANEOUS

Professional Services Unit



Conflict
of
Interest

- Refer to Conflict of Interest Procedure (375-030-006)
- Responsibility is on the consultant to request determination.
- Be proactive! Submit a request for determination early

Contact:

richardjr.nethercote@dot.state.fl.us or
francis.bryan@dot.state.fl.us.



Professional Services Unit



Small
Business
Program

- Threshold for Task Work Order small business contracts increased from \$1.5M to \$3M; project specific threshold remains the same at \$1.5M.
- New guidance allowing % of contract dollars to be subcontracted to non-small business firms:
 - Use is determined on a project-by-project basis by the District.
 - The percentage will be identified in the advertisement.
See standard note 7 for guidance .

Professional Services Unit



Communication
/ Miscellaneous

- Communication only through Professional Services Office after Formal Advertisement (Cone of Silence)
- Stay on Schedule!
- Timelines for negotiations/execution process
- Utilize the latest version of the Automated Fee Proposal (AFP) and Negotiation handbook:

<https://www.FDOT.gov/procurement/index.shtm>

Program / Project Management



Work Program, CAP, Major
Initiatives Review



Procurement Bundling



Marketing Opportunities



TRC Helpful Tips

Program / Project Management



Work
Program
Review

- ❑ Largest 5-Year Work Program in the history of FTE
 - 18.1% of the Statewide Program
- ❑ Lane Miles
 - 276 added lanes
 - 1,021 improved lanes
- ❑ Bridges
 - 14 bridges repaired



Program / Project Management



Major
Initiatives

- ☐ 6-Lane (minimum) Turnpike Mainline widening
- ☐ Poinciana Parkway Extension Connector
- ☐ Western Beltway (SR 429)
- ☐ Central Polk Parkway East
- ☐ Suncoast Parkway (SR 589) Phase 2, Sections 3A & 3B
- ☐ Turnpike Mainline Interchanges with SR 408 and SR 429
- ☐ Turnpike Mainline from I-595 to Wiles Rd



Program / Project Management



CAP
Overview

❑ FY 24 Consultant Acquisition Plan

- Total Plan ~\$330M
- New Contracts ~\$249M

Type	# of Ads	# of Contracts
PD&E	2	2
Design	18	25
CEI	11	11



[Consultant Corner - FY 2024 CAP Presentation](#)

General Engineering and Continuing Services Contracts

Ad No	Formal Ad	Contract	Selection Method
24808	1/8/2024	GENERAL ENGINEERING CONTRACT – TRAFFIC AND REVENUE	LOR, TECH PROP AND ORAL PRESENTATION
24807	4/17/2023	CONT SVCS – GEOTECHNICAL AND MATERIALS TESTING AND INSPECTION SERVICES	ELOR
24817	10/16/2023	CONT SVCS – DESIGN SUPPORT (BDI)	ELOR
24820	4/17/2023	CONT SVCS – TSM&O	LOR AND ABBREVIATED TECH PROPOSAL
24821	11/13/2023	CONT SVCS – DESIGN BUILD RFP	LOR AND INTERVIEW
24822	6/12/2023	CONT SVCS – DESIGN BUILD PUSH BUTTON	LOR AND INTERVIEW

Dates subject to change

PD&E Studies

Ad No	Formal Ad	FPID	Project	Selection Method
24816	7/17/2023	423374-3	PD&E FOR WIDENING TURNPIKE MAINLINE (SR 91) FROM NORTH OF SR 60 TO KISSIMMEE PARK RD (MP 193-238.5)	LOR AND ORAL PRESENTATION
24815	7/10/2023	451419-1	PD&E CENTRAL POLK PARKWAY (SR 570B) – (US 17/92) TO (SR 538) (6 LANES)	LOR AND ORAL PRESENTATION

Dates subject to change

Resurfacing Projects

Ad No	Formal Ad	FPID	Project	Selection Method
24802	4/17/2023	445883-1	RESURFACE SOUTHERN CONNECTOR EXTENTION (SR 417) IN OSCEOLA COUNTY (MP 0-4)	ELOR
		445884-1	RESURFACE SOUTHERN CONNECTOR EXTENTION (SR 417) IN ORANGE COUNTY (MP 4-6)	
24825		447702-1	RESURFACE SUNCOAST PARKWAY (SR 589) IN PASCO COUNTY (MP 17.5-28.5)	
24824		449687-1	RESURFACE SEMINOLE EXPRESSWAY (SR 417) IN SEMINOLE COUNTY (MP 50-55)	

These will be bundled into one (1) Advertisement.

Dates subject to change

Capacity Improvement & Widening

Ad No	Formal Ad	FPID	Project	Selection Method
24827	9/11/2023	446333-1	WIDEN TURNPIKE MAINLINE (SR 91), SW MARTIN HWY TO ST LUCIE COUNTY LINE (MP 134.5-138.08) (4 TO 8)	LOR AND ORAL PRESENTATION
		446334-1	WIDEN TURNPIKE MAINLINE (SR 91) FROM MARTIN COUNTY LINE TO BECKER RD (MP 138.08-138.5) (4 TO 8)	
24828		446335-1	WIDEN TURNPIKE MAINLINE (SR 91), SW BECKER RD TO CROSSTOWN PKWY (MP 138.5-144.58)(4 TO 8)	
24806		446165-1	TURNPIKE MAINLINE (SR 91) INTERCHANGE IMPROVEMENTS AT SR 714 (MP134.5)	
24810	9/11/2023	446579-1 452081-1 452083-1	WIDEN TURNPIKE MAINLINE (SR 91) FROM SOUTH OF SR 408 TO NORTH OF SR 429 (MP 265-269)	LOR AND ORAL PRESENTATION
24811	8/14/2023	437952-1	WIDEN SEMINOLE EXPRESSWAY (SR 434) TO NORTH OF CR 427 (MP 44-49.4) (4 TO 8)	LOR AND ORAL PRESENTATION
24809	7/10/2023	451420-1 451421-1 451422-1	CENTRAL POLK PARKWAY (SR 570B) – SR 60 TO US 17/92 (6 LANES)	LOR AND ORAL PRESENTATION
24813	6/26/2023	435787-1 435788-1 435788-2 435789-1	WIDEN TURNPIKE MAINLINE (SR 91) – US 27 TO I-75 (MP 289-308)	LOR AND ORAL PRESENTATION
24814	11/6/2023	452120-1	WIDEN WESTERN BELTWAY (SR 429) – NORTH OF US 192 TO NORTH OF WESTERN WY (MP 6-8)	LOR AND ORAL PRESENTATION

Ad No 24827, 24828, and 24806 will be bundled into one (1) Advertisement

Dates subject to change

TSM&O & Operational Improvements

Ad No	Formal Ad	FPID	Project	Selection Method
24805	8/7/2023	452112-1	TSM&O TURNPIKE MAINLINE (SR 821) – SOUTH OF PALM DR TO CAMPBELL DR (MP 0-2)	LOR AND INTERVIEW
24826		452082-1	TSM&O IMPROVEMENTS TO SR 50 OCOEE IN ORANGE COUNTY (MP 267B)	
24812	8/7/2023	452228-1	HPS TO LED LIGHTING CONVERSION TURNPIKE-WIDE PHASE I	LOR AND INTERVIEW

Ad No 24805 and 24826 will be bundled into one (1) Advertisement.

Dates subject to change

Small Business Reserved Contracts

Ad No	Formal Ad	FPID	Project	Selection Method
24803	5/15/2023	449465-1	WIDEN EASTBOUND SR 528 EXIT RAMP TO JOHN YOUNG PKWY (MP 3)	ELOR
24801		446224-2	TSM&O TPK (SR91) GRIFFIN ROAD INTERCHANGE IMPROVEMENTS (MP 54)	
24804		452109-1	SR 407 SAFETY AND ITS IMPROVEMENTS	

These will be bundled into one (1) Advertisement.

Dates subject to change

Program / Project Management



Procurement
Bundling

Bundled Advertisements

Resurfacing Bundle	Operational Improvements Bundle	Small Business Program Bundle	Capacity / Widening Bundle
-----------------------	---------------------------------------	-------------------------------------	----------------------------------

Scoring

- Shortlisted firms will be evaluated and scored based on the ELOR or the LOR and Interview/Presentation. A “lead” project will be identified in the advertisement that will be used for evaluating.

Contract Awards

- Awarded in order of ranked firms
- Identified in the advertisement

Program / Project Management



Marketing Opportunities



CONSULTANT MARKETING PRESENTATIONS

- 2nd Monday each month
- 45-minute presentation and Q&A



TECHNICAL PANEL SESSIONS

- Project Specific
- 30–45-minute individual session to discuss project details with TRC and Disciplines



GENERAL INFORMATION MEETINGS

- Informational presentation and Q&A
- All firms attend the same session



COURTESY MEETING

- One-on-One or small group
- Reach out to staff directly

Program / Project Management



Feedback

If you have questions or comments on any of the Consultant Corner website content, you can submit online or reach out directly to any member of the team.

COMMENTS AND QUESTIONS

If you would like to submit any comments, questions, or suggestions please complete the form below.

Your Name

Your Email (required)

Subject

Your Message (required)

Send

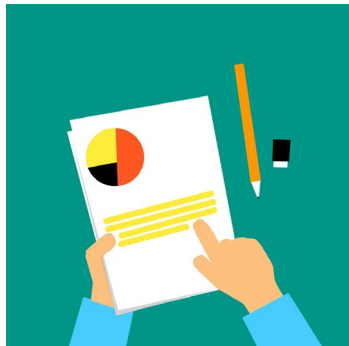
Program / Project Management



TRC
Helpful
Tips

LORs / ELORs

- QC for spelling and punctuation
- Provide FPIDs of previous project work.
- Provide FTE or Department names as references.
- Focus on the most relevant experience pertaining to the project you are pursuing.
- Provide key team members names and availability.



Technical Packets

- Consider adding page numbers and photos of key members
- Structure your team around the key elements of the project in pursuit.
- Indicate the persons' specific project role, year, and type of project (Design Build, etc.) on their resume.
- Designate QC Reviewers from QA/QC Managers and provide years of experience of both. Make sure they coincide with the org chart.

Oral Presentations / Q&A Sessions

- Understand what you are being scored on and prepare in those areas (criteria is included in the Shortlist package/RFP).
- Allow all members of your team attending an opportunity to answer questions or provide input.
- Be creative and innovative; make sure your innovation is feasible.

Design

TDH

Turnpike Design Handbook (TDH) Migration



Governing Criteria

GTR

New General Tolling Requirements (GTR)




Turnpike Design Website

Design



Turnpike Design Handbook Migration

- Turnpike design criteria documents sunset implemented January 1, 2023
 - Turnpike Design Handbook (TDH)
 - Supplement to the FDOT Drainage Manual
 - Supplement to the FDOT Structures Manual
- Active design projects initiated prior to 2023 still utilize TDH
- Archives of design criteria documents available on the Turnpike Design website



Florida Department of Transportation
Florida's Turnpike Enterprise
P.O. Box 613069, Ocoee, FL 34761

RON DESANTIS
GOVERNOR

JARED W. PERDUE, P.E.
SECRETARY

MEMORANDUM

DATE: November 07, 2022

FROM: Moataz "Mo" Hassan, P.E., District Design Engineer

SUBJECT: Sunset Florida's Turnpike Enterprise Design Criteria Documents

Moataz M Hassan

Digitally signed by Moataz M Hassan
Date: 2022.11.07 13:54:50 -05'00'

Florida's Turnpike Enterprise (FTE) currently maintains and utilizes the following three (3) design criteria documents:

- Turnpike Design Handbook (TDH) and associated Guide Drawings
- Turnpike Supplement to the FDOT Drainage Manual
- Turnpike Supplement to the FDOT Structures Manual

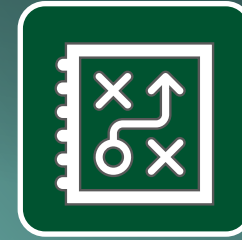
These documents will be sunset with the implementation of the associated Florida Department of Transportation (FDOT) criteria documents on January 1, 2023 and no future updates will be prepared or published. The applicable version of these FTE documents will continue to be effective on design-bid-build projects that started design prior to January 1, 2023, except as approved by the District Design Engineer. The applicable version of these FTE documents will continue to be effective on design-build projects that were advertised prior to January 1, 2023 and included in the associated Request for Proposal as governing regulations.

Archives of historical versions of FTE's design criteria documents are available on the [FTE Design website](https://floridasturnpike.com/business-opportunities/design/design-criteria-and-standards/) (<https://floridasturnpike.com/business-opportunities/design/design-criteria-and-standards/>).

CONTACT

Moataz "Mo" Hassan, P.E.
District Design Engineer
Phone (407) 264-3998
mo.hassan@dot.state.fl.us

Design



Governing Criteria

- New 2023 FDOT Design Manual (FDM)
- Most TDH design criteria critical to Turnpike migrated to FDOT design criteria documents:
 - 2023 FDM
 - 2023 FDOT Drainage Manual
 - 2023 FDOT Structures Manual
 - Standard Plans (including the SPI)
 - Upcoming Standard Specifications
- Training video on TDH migration to be posted on FDOT FDM website (*coming soon*)



Design Update Training

Webinars, videos and documents

Thank you for visiting the Florida Department of Transportation Design Update Training Website. For your convenience, we have included links to the Webinar presentations regarding updates to our Design standards, manuals, handbooks and other related topics. *Professional Development Hour (PDH) credits are not available for this Training.*

If you require additional information, click on the presenter's name to contact them directly by email. Thank you for your time and allowing us to serve your training needs.

Last Update: 2/15/2023

FDOT Design Manual (FDM) Update			
Description	PDF	Video	Presenter/Contact
2023 FDM Overview Overview of the major changes for the 2023 FDOT Design Manual	---	YouTube	DeWayne Carver
TDH Migration Overview of the migration efforts and change of the TDH into the 2023 FDOT Design Manual	---	Coming Soon	Todd Bettger DeWayne Carver

FDM Part 1 - Development and Processes

FDM Part 2 - Design Criteria

FDM Part 9 - Plans Production

Expand ▼

Expand ▼

Expand ▼

Design

GTR

**New General Tolling
Requirements**

- New 2023 General Tolling Requirements (GTR) released January 2023
- Moving forward - update cycle is every 2 years
- GTR criteria & plan requirements apply Statewide to all projects with a tolling element
- Instructions included on Turnpike Design website on how to get the GTR document
- Direct any GTR and tolls design questions to James Beverly (JamesE.Beverly@dot.state.fl.us)

GENERAL TOLLING REQUIREMENTS

PART 2 – DESIGN CRITERIA

JANUARY 2023

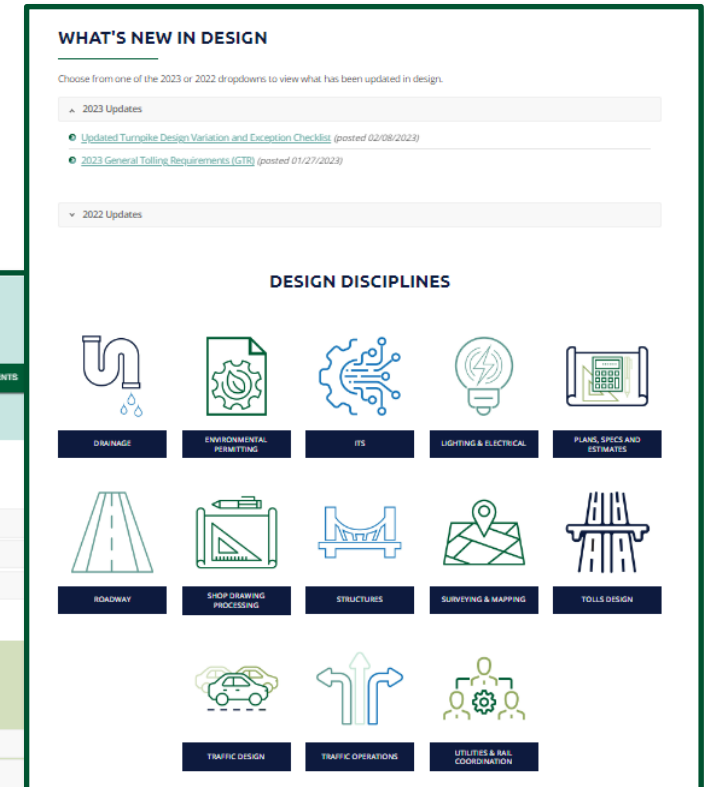
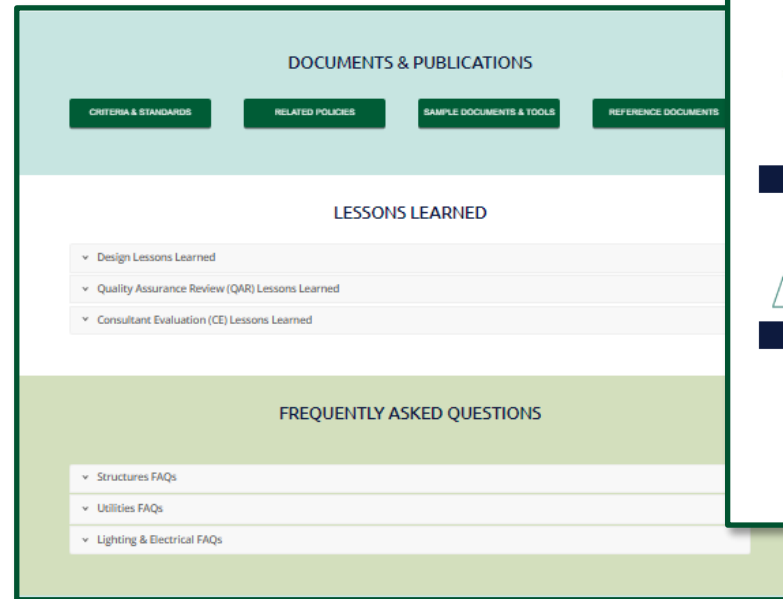


Design



**Turnpike Design
Website**

- Provides discipline-specific design guidelines, sample documents, tools, & reference documents
- Includes lessons learned from: design, QARs, and consultant evaluations
- With TDH sunsetting, some non-criteria-based best practices are being captured as tools and checklists



<https://floridasturnpike.com/business-opportunities/design/>

**Check In
Regularly!**

Design



Turnpike Design
Website

Please provide
any feedback
regarding the
Design Website

Home	Traveler Information	Tolls / SunPass	Projects	System Maps	<u>Business Opportunities</u>	About
------	----------------------	-----------------	----------	-------------	-------------------------------	-------

STAY CONNECTED

Ashraf Elmaghraby, P.E.
Interim Turnpike Design Engineer

Todd Bettger, P.E.
GEC Design Program Manager

Brandon Bobo, P.E.
GEC Design Program Manager

Have any questions?

Your Name (required)

Your Email (required)

Subject

Your Message

Send

Construction/ CEI



Construction/ CEI



Construction/ CEI



Construction/ CEI



Construction/ CEI

Northeast Florida (\$227.8M)

- System Expansion

Central Florida (\$2.2B)

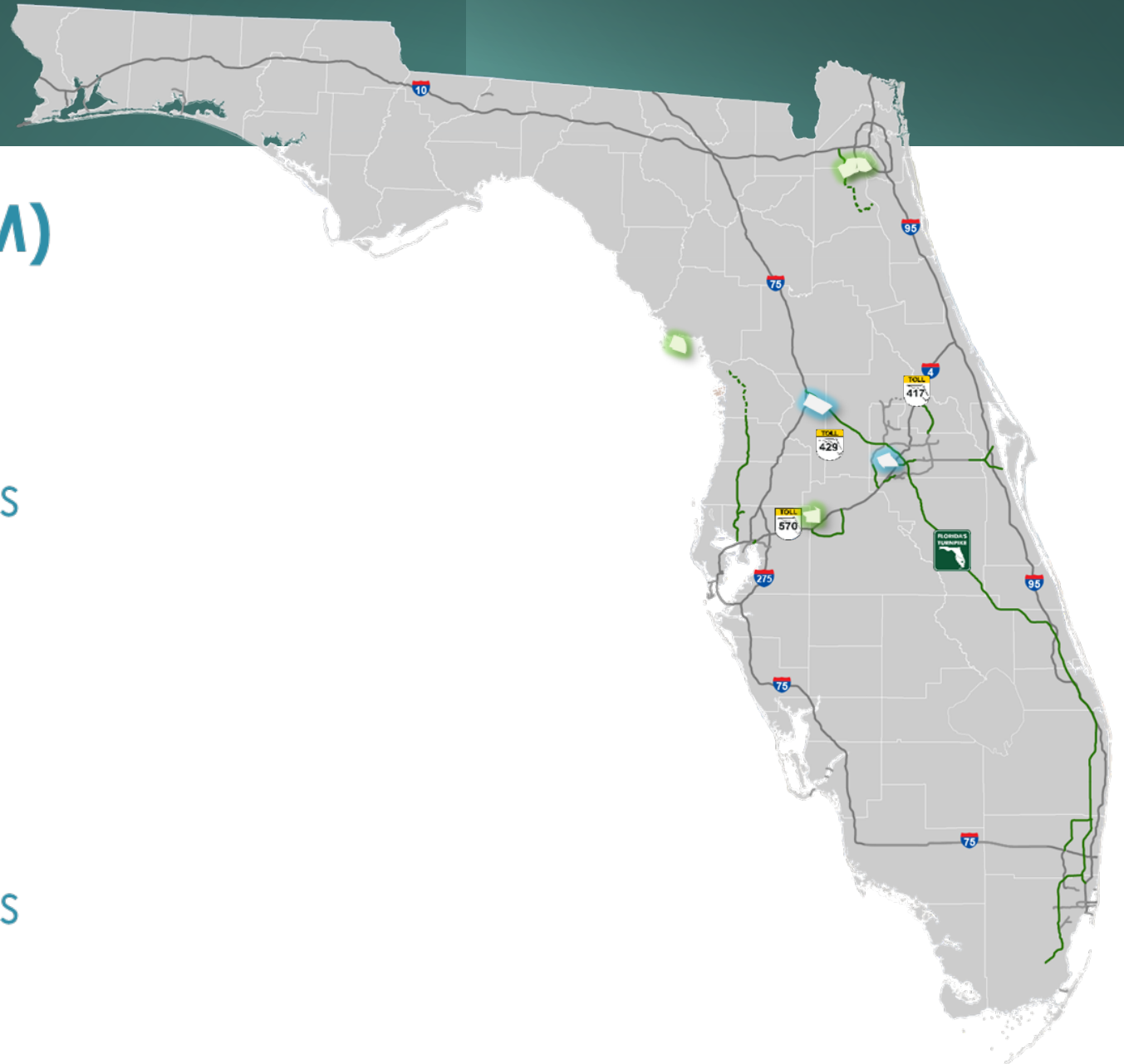
- Capacity Improvements
- New/Improve Interchanges

West Florida (\$676.8M)

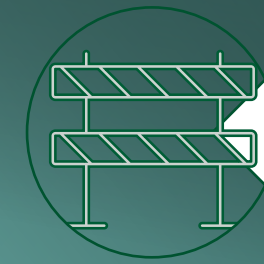
- System Expansion
- Improve Interchange

South Florida (\$3.3B)

- Capacity Improvements
- New/Improve Interchanges



Construction/ CEI



New in
Construction

PMIS Dashboards and Reports



Monthly Progress Report



Forecast & Encumbrance



Risks & Issues



Milestones



Cost vs Time (Earned Value Management)



CSIs



RFIs, RFCs & RFMs



Shop Drawings & Submittals



Change Management



Work Orders



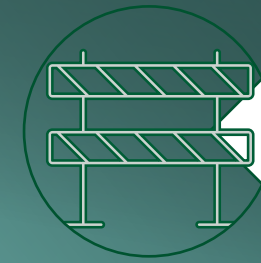
Schedule Updates



MBE & DBE



Construction/ CEI



New in
Construction

PMIS (Project Management Information System)

- Increased transparency on both the project and program level.
- Improved consistency in project data and reporting.
- Ability to analyze data from a high level and drilling down into the details.
- Early identification of issues and trends through forecasting and near real time data.
- Knowledge transfer of lessons learned to new and future projects.
- Better insight on program workload and funding requirements.
- Cultivate culture of innovation, communication and collaboration.
- Aids in identifying areas that require more support .



Project Specific and detailed



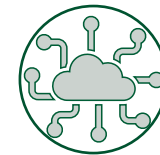
Program Wide and Summarized
overview



Custom designed Tools and
Applications



Custom designed Reports and
Dashboards



Centralized location for Project and
Program information

FPID	Ad #	Formal Ad Date	Project	Est. \$ Amt.
438548-1	24829	4/17/2023	PAINT BRIDGES ON RAMPS AT TURNPIKE MAINLINE (SR 91)/ INTERCHANGE (MP 267)	\$2.40M
438549-2		4/17/2023	PAINT BRIDGES ON SEMINOLE EXPRESSWAY (SR 417) AT RINEHART RD (MP 54.64)	\$0.33M
438549-1		4/17/2023	PAINT BRIDGES AT SEMINOLE EXPRESSWAY (SR 417) (MP 50.3-50.5) US 17/92 AND AIRPORT BLVD	\$0.50M
444402-1	24830	4/17/2023	RESURFACE TURNPIKE MAINLINE (SR 91) IN ST LUCIE COUNTY (MP 169.3-173)	\$0.90M
444403-1		4/17/2023	RESURFACE TURNPIKE MAINLINE (SR 91) IN INDIAN RIVER COUNTY (MP 173-178.3)	\$1.43M
441224-4	24831	5/8/2023	WIDEN TURNPIKE MAINLINE (SR 91) (MP 239-242) AND NEW NOLTE RD INTERCHANGE	\$13.58M
441718-1		5/8/2023	RECONSTRUCT TURNPIKE MAINLINE (SR 91) IN OSCEOLA COUNTY (MP 227.0-235.0)	\$2.45M
446223-1	24832	5/15/2023	TSM&O ADD AUXILIARY LANES TO SOUTH TURNPIKE MAINLINE (SR 91) IN BROWARD COUNTY (MP 47-51)	\$4.30M
446224-1		5/15/2023	TSM&O ADD AUXILIARY LANES TO SOUTH TURNPIKE MAINLINE (SR 91) IN BROWARD COUNTY (MP 51-54)	\$4.50M
437169-6		5/15/2023	TSM&O TURNPIKE MAINLINE (SR 91) AT BOYNTON BEACH BLVD NORTHBOUND RAMPS AND INTERSECTION IMPROVEMENTS (MP 86)	\$0.63M

CEI (Cont.)

FPID	Ad #	Formal Ad Date	Project	Est. \$ Amt.
435461-1	24833	5/29/2023	WIDEN SAWGRASS (SR 869) ATLANTIC BLVD TO SAMPLE RD (MP 9-12) (6 TO 10)	\$6.70M
442625-1	24834	7/17/2023	WEST PALM BEACH SERVICE PLAZA PARKING IMPROVEMENTS (MP 94)	\$1.99M
406143-5		7/17/2023	WIDEN TURNPIKE MAINLINE (SR 91) WEST PALM BEACH SERVICE PLAZA TO SOUTHERN BLVD (MP 94-98)(4 TO 8)	\$15.30M
417545-1	24835	7/17/2023	WIDEN SEMINOLE EXPRESSWAY (SR 417) FROM ALOMA AVE TO SR 434 (MP 38-44) (4 TO 8)	\$19.83M
433663-1	24836	10/2/2023	SAND LAKE RD/TURNPIKE INTERCHANGE (SR 482/SR 91) (MP 257)	\$9.32M
415927-5	24837	10/30/2023	BRIDGE STRENGTHENING TURNPIKE MAINLINE (SR 91) IN BROWARD COUNTY (MP 73.1) (BRIDGE #860184)	\$0.49M
417132-5		10/30/2023	E-2W CANAL BULKHEAD WALL, N GLADES RD TO N ATLANTIC AVE (MP 76.8-81.9)	\$8.92M
436194-1	24838	11/27/2023	WIDEN TURNPIKE MAINLINE (SR 91), PARTIN SETTLEMENT RD TO OSCEOLA PKWY (CR 522) (MP 243.5-249) (4 TO 8)	\$19.86M
442876-1	24839	1/8/2024	ITS REPLACEMENTS FOR BEACHLINE EAST EXPRESSWAY (SR 528) IN ORANGE AND BREVARD COUNTIES (MP 31-45.7)	\$2.29M

Important Web Links



[FTE Consultant
Corner](#)



[FTE Design](#)



[FY 2024 CAP
Presentation](#)



[Procurement
Advertisements](#)



[Procurement
Statewide CAP](#)

FTE Contacts

Alison Stettner – Director of Transportation Development - Alison.Stettner@dot.state.fl.us

Maria Connolly – Director of Operations - Maria.Connolly@dot.state.fl.us

Stephanie Sharp, P.E. – District Program Management Administrator - Stephanie.sharp@dot.state.fl.us

Brianna Myers, CPM – District Work Program Administrator - Brianna.myers@dot.state.fl.us

Karen Akers, P.E. – Consultant CEI Manager - Karen.akers@dot.state.fl.us

Ashraf Elmaghraby, P.E. – Interim District Design Engineer - Ashraf.Elmaghraby@dot.state.fl.us

Professional Services Unit

richardjrnethecote@dot.state.fl.us

francis.bryan@dot.state.fl.us

Deborah.goodness@dot.state.fl.us

Deborah.mcglashan@dot.state.fl.us